AB Linas Agro Group

Overview of activities & finance For 6 months of FY 2022/2023

1st of March, 2023

Disclaimer

This document might include directly or indirectly expressed forward-looking statements, reflecting assumptions or current view of the Company's management. Group's future performance and results highly depend on the market conditions, regulations, climate changes and other various external factors or risks, that could therefore cause actual results to differ materially from those stated or implied in this document, as well as to the historically attained ones. Company encourages the reader to critically examine these forward-looking statements, furthermore, invites to get acquainted with the scope of Group's risks and it's management in the set of annual financial reports, available on Company's web-page

(https://www.linasagrogroup.lt/en/to-investors/company-reports/).

For the more detailed representation of Group's results, this document might as well include non-audited alternative financial ratios or operating data. At all events, this alternative data shall not be viewed as a substitute for Company's IFRS based figures, but rather as broader or complementing illustration of the Group's financial performance and overall activity.

The Speaker

With AB Linas Agro Group since 2020 10 years professional experience including Banking & Shipping industries Master's degree in Shipping, Trade and Finance / Bayes Business School Bachelor's degree in Management / University of Leeds



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Financial highlights H1 2022/2023

161,085,933* Ordinary shares 216 MCap mEUR

EBIT,%		P/E		2 1,8	2000 1800
5.3% ні 22/23	2.8% H1 21/22	1.72 H1 22/23	4.75 H1 21/22	1,6 1,4 1,2	1600 1600 1400 1200
ROC	ROCE,%		5,€	1 0,8 0,6 0,4	1000 800 600 400
19.2% н1 22/23	7.0% H1 21/22	0.78 € H1 22/23	0.20 € H1 21/22	0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	2022.06.30 2022.09.207 2022.09.15 2022.09.06 2022.09.06 2022.09.06 2022.01.0 2022.01.0 2023.01.1 2023.01.19 2023.01.19 2023.02.10 2023.02.10 2023.02.10 2023.02.10

Agribusiness & food group

69 Subsidiaries Products and Grain, oilseeds, Agricultural Food Other services for production feed companies companies companies companies 19 companies 10 10 7 pet food, pest poultry; < farming (agricultural trading / servicing & flour, instant selling products to the farmers control merchandising preparation, production, foods, LT, LV, EE, UA, BЎ, veterinary breadcrumb dairy cows, PI LT, LV, EE pharmacy production cattle) LV. LT. NL T, UK, BY LT companies UK company companies 2 10 land holding handling creating (elevators) smart-I T ÌΤ. LV farming solutions IT. company supporting the Group in freight forwarding / LT

*out of 69 companies, not shown in the structure are: 3 management companies, 8 dormant companies, 2 under liquidation, 1 under reorganization; 6 companies have activity in two segments, 1 company – in three segments EE

BY

UA

LV

(LT)

PL

NL

Revenues maxing out

Segment dynamics

- Products & services for farming (PSFF)
- Agricultural production (AP)
- Grain, oilseeds, and feed (GOF)

▶18% share 856 of total Food products (FP) revenue Other and not allocated to other 19% 475 ►63% share Revenue in mEUR (bars) of total 60% revenue 329 325 317 297 74% H1 H1 H1 H1 H1 H1 H1 2016/17 2017/18 2018/19 2019/20 2020/21 2021/22 2022/23

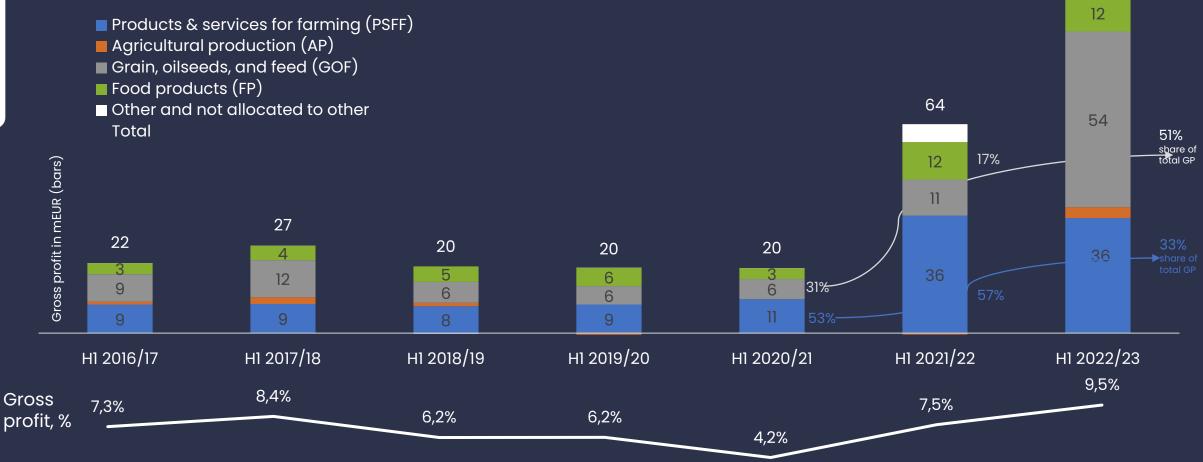
- Potentially maxing out revenues with **limited further** peaking expectations
- After acquisition of KGG, portfolio re-positioning was continuously visible with for 2 years increased share of Food segment income
- All the segments* delivered revenue growth in interval of 25-40%, comparing the results of H1 22/23 with H1 21/22

- Key income boosting drivers were:
 - GOF inflation, high volatility and uncertainty in the market
 - PSFF acceptable financial situation of the farmers, EU support

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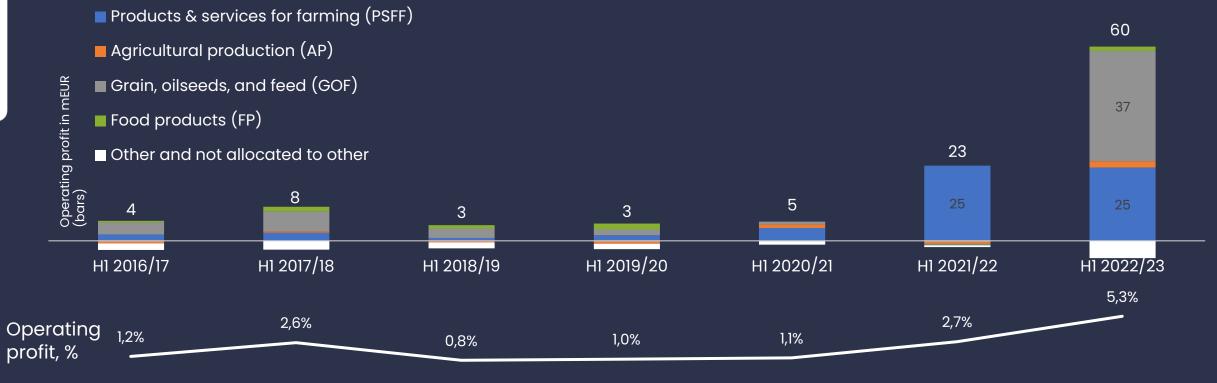
- AP favourable milk and grain prices 0
- FP booming instant food sales, somewhat 0 restored poultry prices

H1 profitability – the bar is set high Gross profit / Segments 107



Impressive gross profitability with GOF segment delivering more than half (51%) of total groups gross result; ٠ grain trade activity surprised with for many years strongest HI margins (grain and oilseeds trade - 5.6% vs 5Y HI average 0.6%, compound feed and feedstuffs – 8.9% vs 5Y HI average 4.4%)

Hl profitability – the bar is set high Operating profit / Segments



 Continuously strong performance by PSFF segment & uncommonly profitable period by GOF, which historically tend to improve the margin within the last quarters of the FY; linas () agro

Grain, oilseeds, feed

- Grain storage and preparation
- Ecologic grain and oilseeds
- Compound feed, feedstuff
- 🛾 Grain
- Oilseed
- Logistic services

lower elevator chain collected grain quantities related with **grain purchase price being not in line with farmer's expectations**; Q1 – increased service rates and amended calculation methodology

not only **geopolitical reasons**, but also **collection of very different quality and class grain** made trade complicated, yet highly profitable

end of Q2 - slowing feedstuff consumption, normalization of supply chains potentially meaning **gradual return of buyers' power**

Gross profit, mEUR



elevator services and logisticsfeed

grain, oilseeds

Key facts

- Main export commodity is Lithuanian and Latvian wheat
- 595 thousand tons total capacity of grain storage
 - 310 thousand tons storage Capacity at ports
- 240 ktons of annual compound feed production capacity
- 25 ktons of annual premixes production capacity





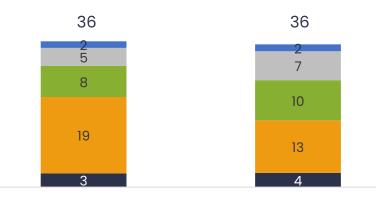
Products & services for farming

- Agricultural machinery
- Grain storage facilities and farm equipment
- Spare parts and service
- Smart farming system
- Certified seed
- Fertilizers
- Plant protection products, micronutrients

at the end of the 2Q FY 22/23investment decisions were taken more carefully by the farmers:

- downward trend in milk prices,
- for some time increased farm costs (fertilizers, feed, fuel, electricity, spare parts)
- requirements of the 'green deal'
- rising financing costs

Gross profit, mEUR



HI 2021/22

HI 2022/23

- equipment for dairy farms and grain elevators, other
- machinery and equipment, rent, service
- micronutrients, plant protection products
- fertilizers
- seeds

Key facts



- 30 thousand tons total capacity of seed production plant
- 185 thousand tons total capacity for warehousing seeds, fertiizers, plant care products





12 service centers

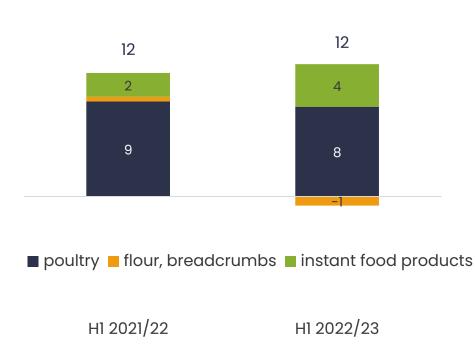


Food products

- Manufacture and wholesale of flour, flour mixes, breadcrumbs, breading mixes, instant foods
- Full poultry manufacturing cycle

high poultry business sensitivity to energy resources - **investments** were made to increase the hermetic proof of the buildings and to adapt the heating infrastructure to the use of LPG

positive effect of cheaper energy components - likely to be felt with a delay due to the rolling price refixing effect



Gross profit, mEUR

Key facts





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Agricultural production

- Cereals growing
- Rapeseed growing
- Sugar beet growing
- Milk production
- Beef cattle rearing

close to 11k hectares of arable land sown for the harvest of 2023, all the crops insured, crop quality -very good or good; already sold approximately 40% of the forthcoming harvest;

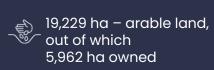
bigger quantities of milk produced and still satisfying (even though since the autumn of 2022 decreasing) purchase prices of raw milk

3 0 -1 HI 2021/22 HI 2022/23 ■ milk & cattle meat crops

Gross profit, mEUR



Key facts



S,284 dairy cows

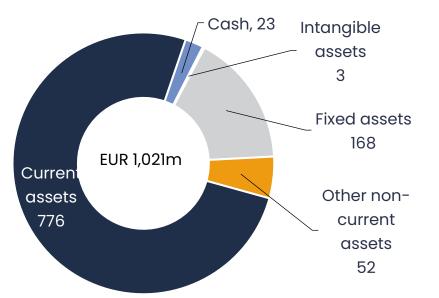
ſà 18.3 thousand tons of raw milk

103 thousand tons of crop harvest

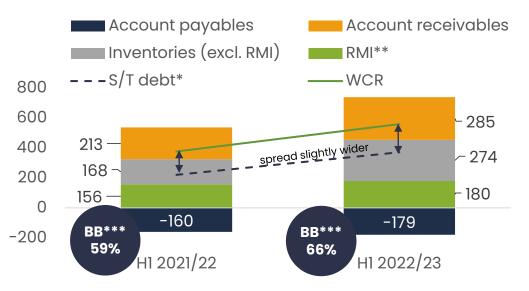
Balance Sheet

Total assets 31-Dec-2022





S/T debt portfolio





* S/T debt does not include current portion of L/T debt / **RMI - Readily Marketable Inventories / ***BB - borrowing base ratio

Key events during reporting Focus going forward period

- Dividend pay-out (0,0313€ per share)
- HI 22/23 and FY21/22 total amount of losses from the sale of companies operating in Russia and Belarus recognized - EUR 6.2m (out of which 3.4mEUR HI 22/23)

- On 28-Jan, 2023 decree by Belarusian government supports concerns over little likeliness of OOO KLM sale within 12 months; with 22/23 Q3 Company's assets and liabilities will be no longer classified as held for sale; however, group is continuously looking for potential ways to divest
- Working in environment of:
 - o decreasing prices (milk, grain, fertilizers)
 - o increasing financing costs

Inspired by land and food

